

# Buffalo and Erie County Public Library Four-year Financial Plan

2005 BASE BUDGET (Incl Allocated Contract Library Exp)	Service Reductions / Restructuring / Other Changes	Redirect Savings to Retirement, Medical, Contracted COLAs Unemployment Asset Disposition and Library Materials	2006 Net Budget Estimate	Revenue and Expense Changes	2007 Net Budget Projection	Revenue and Expense Changes	2008 Net Budget Projection
--	---	---	--------------------------------	--------------------------------------	----------------------------------	--------------------------------------	----------------------------------

Comments

## LIBRARY EXPENDITURES

### Library Operating Expenditures

#### PERSONAL SERVICES

Salaries & Wages, Full Time BASE CALCS	13,563,519	(4,833,476)	173,268	8,903,310	44,517	8,947,827	44,739	8,992,566	2005-2006 will result in well over 100 additional layoffs and closure of approx. 20 libraries. Includes termination costs (mostly leave payouts, assuming an average leave balance of 20 days).
Salaries & Wages, Estimated Termination Costs	0	0	423,438	423,438	(423,438)	0		0	
Wages, Part-Time (2006 & 2007 - Minimum Wage Increased)	3,038,326	(246,276)	139,008	2,931,058	146,553	3,077,611	0	3,077,611	Minimum wage increases \$0.75/hr in 2006 and another \$0.40 in 2007. This will impact the Page and Sr. Page wage schedules.
Wages, Regular Part-Time	524,819	337,075	6,704	868,598	4,343	872,941	4,365	877,306	
Wages, Seasonal	104,797	0		104,797	5,240	110,037	0	110,037	
<b>Sub-Total Personnel Services</b>	<b>17,231,461</b>	<b>(4,742,678)</b>	<b>742,418</b>	<b>13,231,201</b>	<b>(222,785)</b>	<b>13,008,416</b>	<b>49,104</b>	<b>13,057,520</b>	

Shift Differential	18,300	(141)		18,159	91	18,250	91	18,341	
Holiday Worked	14,600	0		14,600	73	14,673	73	14,746	
Other Employee Payments	50,000	(2,884)		47,116	236	47,352	237	47,589	
Overtime	157,165	(22,128)		135,037	675	135,712	679	136,391	
<b>Sub-Total Other Personnel Related Expenses</b>	<b>240,065</b>	<b>(25,153)</b>	<b>0</b>	<b>214,912</b>	<b>1,075</b>	<b>215,987</b>	<b>1,080</b>	<b>217,067</b>	

<b>REDUCTION FROM PERSONAL SERVICES ACCT</b>	<b>0</b>								
--	----------	----------	----------	----------	----------	----------	----------	----------	--

<b>TOTAL, PERSONAL SERVICES</b>	<b>17,471,526</b>	<b>(4,767,831)</b>	<b>742,418</b>	<b>13,446,113</b>	<b>(221,710)</b>	<b>13,224,403</b>	<b>50,184</b>	<b>13,274,587</b>	
---------------------------------	-------------------	--------------------	----------------	-------------------	------------------	-------------------	---------------	-------------------	--

#### FRINGE BENEFITS

Employer FICA - REGULAR	1,162,918	(266,580)	46,030	942,368	(13,746)	928,622	3,111	931,733	
Employer FICA - MEDICARE	200,782	(48,026)	10,765	163,521	(3,215)	160,306	728	161,034	

Employee Health Insurance	2,188,749	(607,880)	\$244,370	1,825,239	200,776	2,026,015	182,341	2,208,356	Projection assumes rates increase 15% in 2006; 11% in 2007; and 9% in 2008. The increase from 2004 to 2005 was 27%.
Dental Plan	174,668	(23,128)		151,540	7,577	159,117	0	159,117	
Workers Compensation	35,457	(5,086)		30,371	0	30,371	0	30,371	

Unemployment Insurance	20,455	(2,929)	1,212,751	1,230,277	(1,212,751)	17,526	0	17,526	Unemployment Insurance payments to laid off employees, who may qualify for up to 26 weeks of benefits, with a weekly rate as a percentage of salary up to a maximum of \$405 per week. Erie County is self-insured, so the full cost will be charged back to the library's budget.
------------------------	--------	---------	-----------	-----------	-------------	--------	---	--------	--

# Buffalo and Erie County Public Library Four-year Financial Plan

	2005 BASE BUDGET (Incl Allocated Contract Library Exp)	Service Reductions / Restructuring / Other Changes	Redirect Savings to Retirement, Medical, Contracted COLAs Unemployment Asset Disposition and Library Materials	2006 Net Budget Estimate	Revenue and Expense Changes	2007 Net Budget Projection	Revenue and Expense Changes	2008 Net Budget Projection	Comments
Hospital & Medical - Retirees BASE CALCS	437,110	(47,168)	\$65,567	455,509	50,106	505,615	45,505	551,120	
Hospital & Medical - Retirees Subsequent to 1/1/2005			\$282,603	282,603	219,306	501,909	318,712	820,621	Anticipates net new retirees totaling 25; 15; and 20 in 2005, 2006, and 2007, impacting the subsequent year's budget. Projection assumes rates increase 15% in 2006; 11% in 2007; and 9% in 2008. Costs under the county negotiated plan that covers 100% of the cost of the core plan for retirees are expected to escalate dramatically, a MAJOR concern. Prior to January 1, 2003 retirees paid nearly 50% of plan costs.
Health Insurance Waiver Family	76,969	(8,846)		68,123	0	68,123	0	68,123	
Retirement	1,271,730	(125,430)	540,369	1,686,669	(387,934)	1,298,735	(12,987)	1,285,748	
DISABILITY - Free Association Contracting Libraries	750	(750)		0	0	0	0	0	
Flex Benefit Spending	1,975	(221)		1,754	0	1,754	0	1,754	
Flex Benefit Contributions	0	0	0	0	0	0	0	0	
<b>TOTAL, FRINGE BENEFITS</b>	<b>5,571,563</b>	<b>(1,136,044)</b>	<b>2,402,455</b>	<b>6,837,974</b>	<b>(1,139,881)</b>	<b>5,698,093</b>	<b>537,410</b>	<b>6,235,503</b>	
OFFICE SUPPLIES									
<b>TOTAL, OFFICE SUPPLIES</b>	<b>116,450</b>	<b>(18,800)</b>	<b>0</b>	<b>97,650</b>	<b>1,889</b>	<b>99,539</b>	<b>1,947</b>	<b>101,486</b>	
CLOTHING SUPPLIES									
<b>TOTAL, CLOTHING SUPPLIES</b>	<b>2,325</b>	<b>0</b>	<b>0</b>	<b>2,325</b>	<b>0</b>	<b>2,325</b>	<b>0</b>	<b>2,325</b>	
AUTO SUPPLIES									
<b>TOTAL, AUTO SUPPLIES</b>	<b>3,950</b>	<b>0</b>	<b>0</b>	<b>3,950</b>	<b>0</b>	<b>3,950</b>	<b>0</b>	<b>3,950</b>	
MEDICAL SUPPLIES									
<b>TOTAL, MEDICAL SUPPLIES</b>	<b>2,950</b>	<b>0</b>	<b>0</b>	<b>2,950</b>	<b>0</b>	<b>2,950</b>	<b>0</b>	<b>2,950</b>	
REPAIRS AND MAINTENANCE									
<b>TOTAL, REPAIRS AND MAINTENANCE</b>	<b>120,475</b>	<b>(4,800)</b>	<b>0</b>	<b>115,675</b>	<b>1,353</b>	<b>117,028</b>	<b>1,394</b>	<b>118,422</b>	
HIGHWAY SUPPLIES (Rock Salt)	0	0		0		0		0	
<b>TOTAL, HIGHWAY SUPPLIES</b>	<b>3,350</b>	<b>(350)</b>	<b>0</b>	<b>3,000</b>	<b>90</b>	<b>3,090</b>	<b>93</b>	<b>3,183</b>	
LOCAL MILEAGE REIMBURSEMENT									
<b>TOTAL, LOCAL MILEAGE REIMBURSEMENT</b>	<b>22,490</b>	<b>(5,453)</b>	<b>0</b>	<b>17,037</b>	<b>512</b>	<b>17,549</b>	<b>526</b>	<b>18,075</b>	
OUT OF AREA TRAVEL EXPENSES									
<b>TOTAL, OUT OF AREA TRAVEL EXPENSES</b>	<b>34,525</b>	<b>0</b>	<b>0</b>	<b>34,525</b>	<b>0</b>	<b>34,525</b>	<b>0</b>	<b>34,525</b>	
TRAINING AND EDUCATION									
<b>TOTAL, TRAINING AND EDUCATION</b>	<b>45,913</b>	<b>(640)</b>	<b>0</b>	<b>45,273</b>	<b>385</b>	<b>45,658</b>	<b>397</b>	<b>46,055</b>	

# Buffalo and Erie County Public Library Four-year Financial Plan

	2005 BASE BUDGET (Incl Allocated Contract Library Exp)	Service Reductions / Restructuring / Other Changes	Redirect Savings to Retirement, Medical, Contracted COLAs Unemployment Asset Disposition and Library Materials	2006 Net Budget Estimate	Revenue and Expense Changes	2007 Net Budget Projection	Revenue and Expense Changes	2008 Net Budget Projection	Comments
<b>UTILITY CHARGES</b>									
<b>Water</b>									
<b>Sub-Total Water</b>	<b>35,527</b>	<b>(4,627)</b>	<b>0</b>	<b>30,900</b>	<b>927</b>	<b>31,827</b>	<b>953</b>	<b>32,780</b>	Reduction reflects facility closures to balance to reduced budget.
<b>Sewer</b>									
<b>Sub-Total Sewer</b>	<b>11,067</b>	<b>(1,139)</b>	<b>0</b>	<b>9,928</b>	<b>297</b>	<b>10,225</b>	<b>308</b>	<b>10,533</b>	Reduction reflects facility closures to balance to reduced budget.
<b>Telephone, Data Lines, &amp; Internet Access</b>	0								
Cell Phones	624	0		624		624		624	
Data Lines (Incorporates 61% E-Rate Discount)	76,050	(21,220)		54,830	13,708	68,538	17,135	85,673	Data Line contract expires and will be rebid in 2007; current rate is well below present market conditions.
CONTRACTING LIBRARIES	5,191	(1,040)		4,151		4,151		4,151	
Internet Service - Internet Access (Incorporates 61% E-Rate Discount)	10,850	(5,280)		5,570		5,570		5,570	
Internet Service - Local Loop (Incorporates 61% E-Rate Discount)	13,700	(8,239)		5,461		5,461		5,461	
Local Phone Service (Incorporates 61% E-Rate Discount)	19,890	(2,522)		17,368		17,368		17,368	Overall Reduction reflects facility closures to balance to reduced budget.
<b>Sub-Total Telephone</b>	<b>126,305</b>	<b>(38,301)</b>	<b>0</b>	<b>88,004</b>	<b>13,708</b>	<b>101,712</b>	<b>17,135</b>	<b>118,847</b>	
<b>TOTAL, WATER , SEWER , TELEPHONE UTILITIES</b>	<b>172,899</b>	<b>(44,067)</b>	<b>0</b>	<b>128,832</b>	<b>14,932</b>	<b>143,764</b>	<b>18,396</b>	<b>162,160</b>	
<b>CONTRACTUAL PAYMENTS (LIBRARIES)</b>									
<b>TOTAL, CONTRACTUAL PAYMENTS / State Aid Pass-through</b>	<b>0</b>	<b>7,735</b>	<b>0</b>	<b>7,735</b>	<b>0</b>	<b>7,735</b>	<b>0</b>	<b>7,735</b>	Represents pass-through of New York State Local Library Services Aid to those contracting libraries that will no longer be funded by B&ECPL. Should they cease operations, this expense and the associated New York State revenue will also cease.
<b>PROFESSIONAL SERVICE CONTRACT &amp; FEES</b>									
CONTRACTING LIBRARIES-AUDITING/ACCT	9,049	(2,053)		6,996		6,996		6,996	
Bookbinding	28,653	0		28,653		28,653		28,653	
Glass Replacement (Central, Branches)	2,000	0		2,000		2,000		2,000	
Locks & Keys	950	0		950		950		950	
Buffalo News	1,550	0		1,550		1,550		1,550	
Professional Journals	500	75		575		575		575	
Long Distance & 800 Telephone Line (Director)	100	0		100		100		100	
CA-ARCserv	100	0		100		100		100	
Citrix Software Maintenance	7,521	0		7,521	226	7,747	232	7,979	
Multinet Support, VAX 4300	2,695	0		2,695	81	2,776	83	2,859	
Overdue Notices/Bill Processing	20,000	(20,000)		0		0		0	
SIRSI Software Maintenance	113,178	0		113,178	3,395	116,573	3,497	120,070	The Library's Automation system.
SIRSI Software Support	5,000	0		5,000	150	5,150	155	5,305	The Library's Automation system.
Surf Control Maintenance & Support	9,100	0		9,100	273	9,373	281	9,654	Internet filtering to comply with the Federal Children's Internet Protection Act.

# Buffalo and Erie County Public Library Four-year Financial Plan

	2005 BASE BUDGET (Incl Allocated Contract Library Exp)	Service Reductions / Restructuring / Other Changes	Redirect Savings to Retirement, Medical, Contracted COLAs Unemployment Asset Disposition and Library Materials	2006 Net Budget Estimate	Revenue and Expense Changes	2007 Net Budget Projection	Revenue and Expense Changes	2008 Net Budget Projection	Comments
WNYCS (Citrix Support)	26,565	0		26,565	797	27,362	821	28,183	Use of Citrix extends the useful life of the library's public access computers and facilitates remote management./ software updates.
Collections Agency Fees	40,825	15,000		55,825		55,825		55,825	The Library, utilizing a competitive Request for Proposal process selected Unique Management Services to provide collections agency services beginning November 2001. Though June, 2005, Unique Management has processed 12,753 accounts for collection. Of that number 6,911 (51.19%) responded by fully or partially settling their accounts. This has resulted in the recovery of library materials and cash for a total value of nearly \$670,000, a rate of return of over \$5.20 per dollar paid to the collections agency. Recently, the volume of referrals has increased significantly. We have also noted a corresponding increase in personal bankruptcy filings citing library fines and lost book fees.
Physicians Fees (Asbestos)	1,000	0		1,000		1,000		1,000	
Online Catalog (OCLC)	110,000	0		110,000		110,000		110,000	
Tutor.com	25,000	(25,000)		0		0		0	This service was sponsored jointly by a grant from Verizon Superpages, The Library Foundation of Buffalo and Erie County and the B&ECPL. Unfortunately, the service had to be discontinued as the Verizon grant expired, and the Library Foundation was unable to provide its anticipated share.
IKON Office Solutions	259,861	0		259,861		259,861		259,861	Break/fix, and specialized networking assistance for the all libraries' computers. The contract is scheduled to be re-bid in 2006.
Amherst Utility Perf. Contract	25,882	0		25,882	776	26,658	800	27,458	In partnership with the Town of Amherst, the library participated in a study and major energy saving improvements at all Amherst Libraries. As is true with all our libraries, B&ECPL, in this case the Amherst Public Library Board, is a tenant in each facility. However B&ECPL directly pays the electric bill. The study resulted in utility savings exceeding the cost of this contract.
Utility Performance Analysis	37,085	0		37,085	1,113	38,198	1,146	39,344	In partnership with Erie County Department of Public Works, the library participated in a study and major energy saving improvements at the Central Library. Erie County owns the Central Library building and B&ECPL is a tenant. The study was part of a series of utility improvements that reduced Central Library usage by over \$100,000 per year.
Legal Fees	42,000	15,000		57,000	1,710	58,710	1,761	60,471	Library Board attorney and labor negotiation legal assistance.
Yearly Elevator, Escalator Inspections	550	0		550	17	567	17	584	
Asbestos Analysis	1,000	0		1,000	30	1,030	31	1,061	
Asbestos Certification	270	0		270	8	278	8	286	

# Buffalo and Erie County Public Library Four-year Financial Plan

	2005 BASE BUDGET (Incl Allocated Contract Library Exp)	Service Reductions / Restructuring / Other Changes	Redirect Savings to Retirement, Medical, Contracted COLAs Unemployment Asset Disposition and Library Materials	2006 Net Budget Estimate	Revenue and Expense Changes	2007 Net Budget Projection	Revenue and Expense Changes	2008 Net Budget Projection
NYS Pesticide Applicator (Kross)	75	0		75		75		75
OCR/Barcode Labels	5,000	(1,000)		4,000		4,000		4,000
Postal Reserve Cards	550	(550)		0		0		0
Printed Labels - (video, reference, etc.)	1,000	0		1,000		1,000		1,000
Printed Reports (Community Relations)	6,000	0		6,000	180	6,180	185	6,365
Stationery (Printed)	600	0		600		600		600
Security Services (Armored Car Pickup)	1,500	0		1,500	45	1,545	46	1,591
<b>TOTAL, PROFESSIONAL SERVICE CONTRACT &amp;</b>	<b>785,159</b>	<b>(18,528)</b>	<b>0</b>	<b>766,631</b>	<b>8,801</b>	<b>775,432</b>	<b>9,063</b>	<b>784,495</b>
MAINTENANCE CONTRACTS								
<b>TOTAL, MAINTENANCE CONTRACTS</b>	<b>231,755</b>	<b>(26,318)</b>	<b>0</b>	<b>205,437</b>	<b>6,166</b>	<b>211,603</b>	<b>6,347</b>	<b>217,950</b>
OTHER EXPENSES								
<b>TOTAL, OTHER EXPENSES</b>	<b>194,083</b>	<b>(8,124)</b>	<b>423,526</b>	<b>609,485</b>	<b>(422,449)</b>	<b>187,036</b>	<b>1,109</b>	<b>188,145</b>
Includes \$423,526 in one-time costs associated with closing; moving/disposing of materials and equipment; and maintaining utilities and limited staff assistance during this process.								
RENTAL CHARGES								
<b>TOTAL, RENTAL CHARGES</b>	<b>47,650</b>	<b>(17,147)</b>	<b>0</b>	<b>30,503</b>	<b>18</b>	<b>30,521</b>	<b>0</b>	<b>30,521</b>
INSURANCE PREMIUMS/AUDIT/ACCT/BANK FEES								
<b>TOTAL, INSURANCE PREMIUMS</b>	<b>29,913</b>	<b>(8,113)</b>	<b>0</b>	<b>21,800</b>	<b>0</b>	<b>21,800</b>	<b>0</b>	<b>21,800</b>
BUILDING IMPROVEMENTS								
<b>TOTAL, BUILDING IMPROVEMENTS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
LAB & TECHNICAL EQUIPMENT								
<b>TOTAL, LAB &amp; TECHNICAL EQUIPMENT</b>	<b>3,780</b>	<b>0</b>	<b>0</b>	<b>3,780</b>	<b>113</b>	<b>3,893</b>	<b>0</b>	<b>3,893</b>
Internet filtering software updates, required to comply with Federal Children's Internet Protection Act.								
FURNITURE, FIXTURES & OFFICE EQUIPMENT								
<b>TOTAL, FURNITURE, FIXTURES &amp; OFFICE EQUIPME</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
BUILDINGS & GROUNDS EQUIPMENT								
<b>TOTAL BUILDINGS &amp; GROUNDS EQUIPMENT</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Comments

# Buffalo and Erie County Public Library Four-year Financial Plan

2005 BASE BUDGET (Incl Allocated Contract Library Exp)	Service Reductions / Restructuring / Other Changes	Redirect Savings to Retirement, Medical, Contracted COLAs Unemployment Asset Disposition and Library Materials	2006 Net Budget Estimate	Revenue and Expense Changes	2007 Net Budget Projection	Revenue and Expense Changes	2008 Net Budget Projection
--	---	---	--------------------------------	--------------------------------------	----------------------------------	--------------------------------------	----------------------------------

Comments

## LIBRARY BOOKS & MEDIA

### TOTAL LIBRARY BOOKS & MEDIA

200,000	0	1,694,029	1,894,029	2,092,108	3,986,137	119,584	4,105,721
---------	---	-----------	-----------	-----------	-----------	---------	-----------

This plan rebuilds the base 2007 Library Materials Budget derived from the revenue streams that supported 2006 one time costs (\$1.6 million payouts/unemployment + 0.4 asset disposition) and the 2006 annualized savings applied to library materials in 2006 (\$1.9 million) for a total of over \$3.9 million. This amount in subsequent years would be adjusted to reflect CPI growth to maintain the purchasing power of the library materials budget. TO PROVIDE AN EVEN BASIC LEVEL OF 2005 AND 2006 LIBRARY MATERIALS, THE 2005 ADOPTED COUNTY CAPITAL BUDGET FOR LIBRARY MATERIALS NEEDS TO BE REALIZED. PRESENTLY THESE FUNDS HAVE NOT BEEN MADE AVAILABLE, RESULTING IN THE PLANNED IMPLEMENTATION OF ADDITIONAL 2005 SERVICE AND STAFFING REDUCTIONS.

## INTERFUND UTILITY EXPENDITURES

### Fuel Oil

<i>Sub-Total Fuel Oil</i>	30,000	0	0	30,000	1,500	31,500	1,575	33,075
---------------------------	--------	---	---	--------	-------	--------	-------	--------

### Natural Gas

<i>Sub-Total Natural Gas</i>	309,763	(72,832)	0	236,931	11,848	248,779	12,439	261,218
------------------------------	---------	----------	---	---------	--------	---------	--------	---------

### Electricity (Niagara Mohawk)

<i>Sub-Total Electricity</i>	1,014,981	(96,488)	0	918,493	27,555	946,048	18,923	964,971
------------------------------	-----------	----------	---	---------	--------	---------	--------	---------

<b>TOTAL, FUEL OIL, NATURAL GAS, ELECTRIC UT</b>	1,354,744	(169,320)	0	1,185,424	40,903	1,226,327	32,937	1,259,264
--	-----------	-----------	---	-----------	--------	-----------	--------	-----------

## ID LIBRARY SERVICES

Interfund Transfer: E C Holding Center	(122,312)	0	(122,312)	(3,669)	(125,981)	(3,779)	(129,760)
--	-----------	---	-----------	---------	-----------	---------	-----------

Interfund Transfer: Correctional Facility	(159,858)	0	(159,858)	(4,796)	(164,654)	(4,940)	(169,594)
---	-----------	---	-----------	---------	-----------	---------	-----------

Interfund Transfer: Court Storage	(8,039)	0	(8,039)	(241)	(8,280)	(248)	(8,528)
-----------------------------------	---------	---	---------	-------	---------	-------	---------

<b>TOTAL ID LIBRARY SERVICES</b>	<b>(290,209)</b>	<b>0</b>	<b>0</b>	<b>(290,209)</b>	<b>(8,706)</b>	<b>(298,915)</b>	<b>(8,967)</b>	<b>(307,882)</b>
----------------------------------	------------------	----------	----------	------------------	----------------	------------------	----------------	------------------

Cost reimbursement for State mandated library services provided to each prison facility.  
Cost reimbursement for Utilities associated with Surrogate Court records stored in the Library's former bomb shelter.

## INTERFUND EXPENDITURES NON-SUBSIDY (DISS)

Telecommunications	94,208	0	94,208		94,208		94,208
--------------------	--------	---	--------	--	--------	--	--------

Payroll Distribution (Formerly Data Processing)	24,637	0	24,637		24,637		24,637
---	--------	---	--------	--	--------	--	--------

SAP Support Costs	39,360	0	39,360		39,360		39,360
-------------------	--------	---	--------	--	--------	--	--------

Fuel Management	18,295	0	18,295		18,295		18,295
-----------------	--------	---	--------	--	--------	--	--------

Purchasing	25,980	0	25,980		25,980		25,980
------------	--------	---	--------	--	--------	--	--------

The County has not yet provided specifics for how these service costs will change.  
Charges for Central Library phone service (extensions, voicemail, etc. , provided via connection to the Rath Building switching equipment).

# Buffalo and Erie County Public Library Four-year Financial Plan

	2005 BASE BUDGET (Incl Allocated Contract Library Exp)	Service Reductions / Restructuring / Other Changes	Redirect Savings to Retirement, Medical, Contracted COLAs Unemployment Asset Disposition and Library Materials	2006 Net Budget Estimate	Revenue and Expense Changes	2007 Net Budget Projection	Revenue and Expense Changes	2008 Net Budget Projection
Mail (ID Cards)	1,394	0		1,394		1,394		1,394
Print & Copy	8,532	0		8,532		8,532		8,532
E-mail (Formerly Operations)	348	0		348		348		348
Messenger Service	1,260	0		1,260		1,260		1,260
Records Storage	1,260	0		1,260		1,260		1,260
Infrastructure	689	0		689		689		689
<b>TOTAL INTERFUND EXP - DISS</b>	<b>215,963</b>	<b>0</b>	<b>0</b>	<b>215,963</b>	<b>0</b>	<b>215,963</b>	<b>0</b>	<b>215,963</b>

Comments

## INTERFUND DEBT SERVICE (2002 Early Retirement)

	235,492	(16,033)	16,033	235,492		235,492		235,492
--	---------	----------	--------	---------	--	---------	--	---------

Erie County financed the cost of the 2002 ERI program via 5 year bonds

## SYSTEM OPERATING GRAND TOTALS

	26,576,746	(6,233,832)	5,278,461	25,621,375	374,524	25,995,899	770,420	26,766,319
--	------------	-------------	-----------	------------	---------	------------	---------	------------

OFFSET FOR CONTRACTING LIBRARY EXPENSES  
SUPPORTED BY REVENUE DIRECTLY COLLECTED  
BY CONTRACTING LIBRARY (not included in SAP  
system)

	(505,603)	122,448		(383,155)	(11,495)	(394,650)	(11,840)	(406,490)
--	-----------	---------	--	-----------	----------	-----------	----------	-----------

## SAP SYSTEM OPERATING GRAND TOTALS

	26,071,143	(6,111,384)	5,278,461	25,238,220	363,029	25,601,249	758,580	26,359,829
--	------------	-------------	-----------	------------	---------	------------	---------	------------

## Library Grant Projects

Central Library Book Aid (New York State)	71,500	0		71,500		71,500		71,500
Central Library Development Aid (NY State)	304,085	5,862		309,947		309,947		309,947
Continuity of Service Aid (NY State)	50,000	0		50,000		50,000		50,000
Coordinated Outreach Program (NY State)	166,535	2,381		168,916		168,916		168,916
Library Svcs to County Correctional Facilities (NYS)	8,511	148		8,659		8,659		8,659
Library Svcs to State Correctional Facilities (NYS)	39,942	(2,914)		37,028		37,028		37,028
Library System Automation Grant (NY State)	76,500	0		76,500		76,500		76,500
<b>TOTAL New York State Grants</b>	<b>717,073</b>	<b>5,477</b>	<b>0</b>	<b>722,550</b>	<b>0</b>	<b>722,550</b>	<b>0</b>	<b>722,550</b>

Other Grants	0			0	100,000	100,000	50,000	150,000
--------------	---	--	--	---	---------	---------	--------	---------

## SYSTEM GRANT PROJECT TOTALS

	717,073	5,477	0	722,550	100,000	822,550	50,000	872,550
--	---------	-------	---	---------	---------	---------	--------	---------

# Buffalo and Erie County Public Library Four-year Financial Plan

2005 BASE BUDGET (Incl Allocated Contract Library Exp)	Service Reductions / Restructuring / Other Changes	Redirect Savings to Retirement, Medical, Contracted COLAs Unemployment Asset Disposition and Library Materials	2006 Net Budget Estimate	Revenue and Expense Changes	2007 Net Budget Projection	Revenue and Expense Changes	2008 Net Budget Projection
--	---	---	--------------------------------	--------------------------------------	----------------------------------	--------------------------------------	----------------------------------

Comments

## Erie County Capital Funding for Library Materials and Equipment

MOTOR VEHICLE EQUIPMENT	0		0	65,000	65,000	(65,000)	0
<b>NEW LIBRARY CONSTRUCTION AND BUILDING IMPROVEMENTS</b>							
Library Construction (2005 Project Bonds Not Issued)	7,000,000	(7,000,000)	0	0	0	0	0
Central Library Asbestos Abatement, Rehabilitation, and Renovation - Multi-phased project (2005 Project Bonds Not Issued - LIBRARY REQUESTS THE BONDS BE ISSUED IN 2006)	1,141,980	(1,141,980)	0	2,643,404	2,643,404	(487,985)	2,155,419
Central Library Power Distribution System (2005 Project Bonds Not Issued - LIBRARY REQUESTS THE BONDS BE ISSUED IN 2006)	695,000	(695,000)	0	0	0	0	0
Merriweather Library (Buffalo) Furnishings, Library Materials and Equipment (2005 Project Bonds Not Issued - LIBRARY URGENTLY REQUESTS THESE FUNDS BE ISSUED)	600,000	(600,000)	0	0	0	0	0
Future Projects			0	0	0	0	0
<b>TOTAL,CONST .&amp; BUILDING IMPRVMTS.</b>	<b>9,436,980</b>	<b>(9,436,980)</b>	<b>0</b>	<b>0</b>	<b>2,643,404</b>	<b>(487,985)</b>	<b>2,155,419</b>
<b>FURNITURE, FIXTURES &amp; OFFICE EQUIPMENT</b>							
Capital Projects		0	0	50,000	50,000	(50,000)	0
<b>TOTAL,FURNITURE, FIXTURES &amp; OFFICE EQUIPMENT</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>50,000</b>	<b>50,000</b>	<b>(50,000)</b>	<b>0</b>
<b>LAB &amp; TECHNICAL EQUIPMENT</b>							
Capital Projects		0	0	75,000	75,000	0	75,000
<b>TOTAL,LAB &amp; TECHNICAL EQUIPMENT</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>75,000</b>	<b>75,000</b>	<b>0</b>	<b>75,000</b>

# Buffalo and Erie County Public Library Four-year Financial Plan

2005 BASE BUDGET (Incl Allocated Contract Library Exp)	Service Reductions / Restructuring / Other Changes	Redirect Savings to Retirement, Medical, Contracted COLAs Unemployment Asset Disposition and Library Materials	2006 Net Budget Estimate	Revenue and Expense Changes	2007 Net Budget Projection	Revenue and Expense Changes	2008 Net Budget Projection
--	---	---	--------------------------------	--------------------------------------	----------------------------------	--------------------------------------	----------------------------------

Comments

## LIBRARY MATERIALS

**(2005 Project Bonds Not Issued - LIBRARY  
URGENTLY REQUESTS THESE FUNDS BE  
ISSUED)**

5,000,000	(5,000,000)		0	0	0		0
-----------	-------------	--	---	---	---	--	---

Recognizing the County's financial difficulties were worsening, early in 2005 the Library committed to reduce expenditures on library materials to allow this allocation to extend through the end of 2006. Approximately \$3 million would have been used to supply a rescaled level of new library materials funding in 2005. The \$2 million balance would be added to the \$1.9 million redirected to the library materials operating budget through restructuring and downsizing of library operations, including the closure of 20 library facilities. The combined \$3.9 million would provide an adequate level of service to the reduced library system. In 2007, \$2.0 million of operating revenues needed in 2006 to pay one-time costs associated with library system downsizing would be redirected to the library materials account, completing the transition back to the operating budget, which would now be at the \$3.9 million level.

<b>TOTAL, LIBRARY MATERIALS</b>	<b>5,000,000</b>	<b>(5,000,000)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>TOTAL ERIE COUNTY CAPITAL FOR LIBRARY</b>	<b>14,436,980</b>	<b>(14,436,980)</b>	<b>0</b>	<b>0</b>	<b>2,833,404</b>	<b>2,833,404</b>	<b>(602,985)</b>	<b>2,230,419</b>

## Erie County Fiscal Stability Authority

ECFSA Incentive Grant Request for Intra/Intermunicipal Library Consolidation Projects (Multiple Projects spanning the 2005-2010 planning period)

0	2,500,000		2,500,000	0	2,500,000	0	2,500,000
---	-----------	--	-----------	---	-----------	---	-----------

This crisis has presented several opportunities for potential joint library, and related civic uses bridging multiple jurisdictions. The library looks forward to developing these proposals with the municipalities involved and presenting them for ECFSA consideration.

<b>TOTAL ERIE COUNTY FISCAL STABILITY AUTHORITY</b>	<b>0</b>	<b>2,500,000</b>	<b>0</b>	<b>2,500,000</b>	<b>0</b>	<b>2,500,000</b>	<b>0</b>	<b>2,500,000</b>
---	----------	------------------	----------	------------------	----------	------------------	----------	------------------

<b>GRAND TOTAL OPERATING, GRANTS, COUNTY CAPITAL &amp; ECFSA</b>	<b>41,225,196</b>	<b>(18,042,887)</b>	<b>5,278,461</b>	<b>28,460,770</b>	<b>3,296,433</b>	<b>31,757,203</b>	<b>205,595</b>	<b>31,962,798</b>
--	-------------------	---------------------	------------------	-------------------	------------------	-------------------	----------------	-------------------

# Buffalo and Erie County Public Library Four-year Financial Plan

2005 BASE BUDGET (Incl Allocated Contract Library Exp)	Service Reductions / Restructuring / Other Changes	Redirect Savings to Retirement, Medical, Contracted COLAs Unemployment Asset Disposition and Library Materials	2006 Net Budget Estimate	Revenue and Expense Changes	2007 Net Budget Projection	Revenue and Expense Changes	2008 Net Budget Projection
--	---	---	--------------------------------	--------------------------------------	----------------------------------	--------------------------------------	----------------------------------

Comments

## LIBRARY REVENUE

### Library Operating Revenue

Library Real Property Tax	21,671,833		21,671,833	415,544	22,087,377	748,343	22,835,720
Use of Fund Balance - Unrestricted	930,381	(380,381)	550,000		550,000		550,000
New York State Aid - Fr Lib Incl Incentive Aid	1,815,006	33,493	1,848,499		1,848,499		1,848,499
New York State Aid - To Member Libraries	284,222	5,851	290,073		290,073		290,073
Library Charges-Fines	420,000	(155,000)	265,000	7,950	272,950	8,189	281,139
Refunds From Contract Libraries	422,434	(203,434)	219,000		219,000		219,000
Inter Library Loan Shipping Reimbursement (WNYLR)	2,100		2,100		2,100		2,100
Rent Real Property - Auditorium	5,000		5,000	150	5,150	155	5,305
Commissions - Telephone Booths / Food Services	12,500		12,500	2,375	14,875	2,446	17,321
Other Dept Income - Copies	50,000	(18,452)	31,548		31,548		31,548
Refund of Prior Year Expenses	10,000		10,000		10,000		10,000
Interest & Earnings Regular	25,000	(10,000)	15,000	450	15,450	464	15,914
NSF Check Fees	15		15		15		15
Minor Sale - Other	23,000		23,000	690	23,690	711	24,401
Minor Sale - Book Bags	1,000		1,000	30	1,030	31	1,061
Minor Sale - Printing	18,000	(5,000)	13,000	390	13,390	402	13,792
Refund - Contract Library Retirement	380,652	(100,000)	280,652	(64,550)	216,102	(2,161)	213,941
<b>TOTAL LIBRARY OPERATING REVENUE</b>	<b>26,071,143</b>	<b>(832,923)</b>	<b>0 25,238,220</b>	<b>363,029</b>	<b>25,601,249</b>	<b>758,580</b>	<b>26,359,829</b>

Under this plan, the 2008 Property Tax for Library Purposes would be BELOW the Levy charged in 1997 and \$3.6 million (13.5%) below the 2000 peak levy of \$26,393,455

2005-06 change reverses one-time savings from 1/4 retirement bill from 2004 charged to Feb 2005 budget.

### Library Grant Projects

New York State Grants/Aid	717,073	5,477	0	722,550	0	722,550	0	722,550
Other Grants/Aid	0	0	0	0	100,000	100,000	50,000	150,000
<b>TOTAL LIBRARY GRANT REVENUE</b>	<b>717,073</b>	<b>5,477</b>	<b>0</b>	<b>722,550</b>	<b>100,000</b>	<b>822,550</b>	<b>50,000</b>	<b>872,550</b>

### Erie County Capital Funding for Library Materials and Equipment

Bond Accounts for Capital Projects	14,436,980	(14,436,980)	0	0	2,833,404	2,833,404	(602,985)	2,230,419
<b>TOTAL ERIE COUNTY CAPITAL FOR LIBRARY</b>	<b>14,436,980</b>	<b>(14,436,980)</b>	<b>0</b>	<b>0</b>	<b>2,833,404</b>	<b>2,833,404</b>	<b>(602,985)</b>	<b>2,230,419</b>

### Erie County Fiscal Stability Authority

ECFSA Incentive Grant Request Proceeds for Intra/Intermunicipal Library Consolidation Projects	0	2,500,000	0	2,500,000	0	2,500,000	0	2,500,000
<b>TOTAL ERIE COUNTY FISCAL STABILITY AUTHORITY</b>	<b>0</b>	<b>2,500,000</b>	<b>0</b>	<b>2,500,000</b>	<b>0</b>	<b>2,500,000</b>	<b>0</b>	<b>2,500,000</b>

<b>GRAND TOTAL OPERATING, COUNTY CAPITAL &amp; ECFSA</b>	<b>41,225,196</b>	<b>(12,764,426)</b>	<b>0</b>	<b>28,460,770</b>	<b>3,296,433</b>	<b>31,757,203</b>	<b>205,595</b>	<b>31,962,798</b>
--	-------------------	---------------------	----------	-------------------	------------------	-------------------	----------------	-------------------