



BUFFALO AND ERIE COUNTY PUBLIC LIBRARY

2006 Mid-year Budget Hearing

Budget Overview and Issues

**Erie County Legislature
Finance & Management/Budget Committee
June 27, 2006**

BUFFALO AND ERIE COUNTY PUBLIC LIBRARY

2006 Mid-Year Report on 2006 Budget

Library Director Michael C. Mahaney's Introduction

June 27, 2006

Honorable Legislators, good afternoon.

Several weeks ago I appeared before the Legislature's Community Enrichment Committee to express the importance and longstanding benefits of the Library Protection Act, a local law that sets aside a portion of the general property tax and restricts its use for Library purposes. The LPA does not mandate funding levels or set a tax rate -- but it does guarantee that Library funds approved annually by the County Legislature are protected from reductions during the course of the fiscal year. This local law, that has served the Library and its users well since 1992, sunsets at the end of 2006. The Library Board and I have requested that this law be extended or, better still, enacted permanently, as it has demonstrated its value over successive re-enactments, and I urge you to address this matter as soon as possible, so that this critical legislation is not overlooked during what promises to be a difficult 2007 budget-making process.

Last year, many of us in this chamber suffered stormy fiscal weather during the 2006 budget-making process, and memories of that process are still vivid and painful. Nine members of this Legislature, who have been in office just since January, monitored that turmoil from the sidelines. Today, we are all in it together. I wish to assure you that the Library will work with you to seek solutions that benefit not just the patrons of the Buffalo & Erie County Public Library but Erie County as a whole.

2004 was the busiest, most productive year in the 170-year history of the Buffalo & Erie County Public Library. The Library System circulated a record-breaking 9.2 million items – up 3.4% over 2003, which happened to be the previous record-breaking year. Deliveries of library materials among all 52 locations rose 12% over 2003. Computer use soared more than 20% over 2003. Website traffic increased 10.4%.

But the very next year — last year — Erie County’s fiscal crisis cost the Library System \$7 million in total County support that...

- forced the closing of 15 libraries
- reduced hours of service at almost every remaining location – some libraries are open only 18 hours per week
- cost more than 225 full- and part-time Library employees their jobs, forcing some hard-working talented young people with little seniority to leave the area and seek work elsewhere
- took bookmobiles off the road for the first time since 1947, and
- decreased book, subscription and media purchases to a mere trickle.

Now, in 2006, with fewer staff to carry the load, too few new titles to satisfy the demand of library users and drastically reduced financial support from our primary funding source there is no wiggle room left. Despite the Library’s ongoing efforts to downsize, streamline and innovate, if funds are not restored or supplemented, even more public libraries in Erie County might close, and that is a prospect that should alarm all of us.

How can Erie County’s public libraries meet the needs of Erie County’s taxpayers in 2006, with the same level of funding they received ten years ago, in 1996? The truth is: **THEY CAN’T.**

But we are not here to re-hash history. We are here to define the nature of the challenges we face today and those we expect to face tomorrow, so we can craft solutions that will enable us to move forward together.

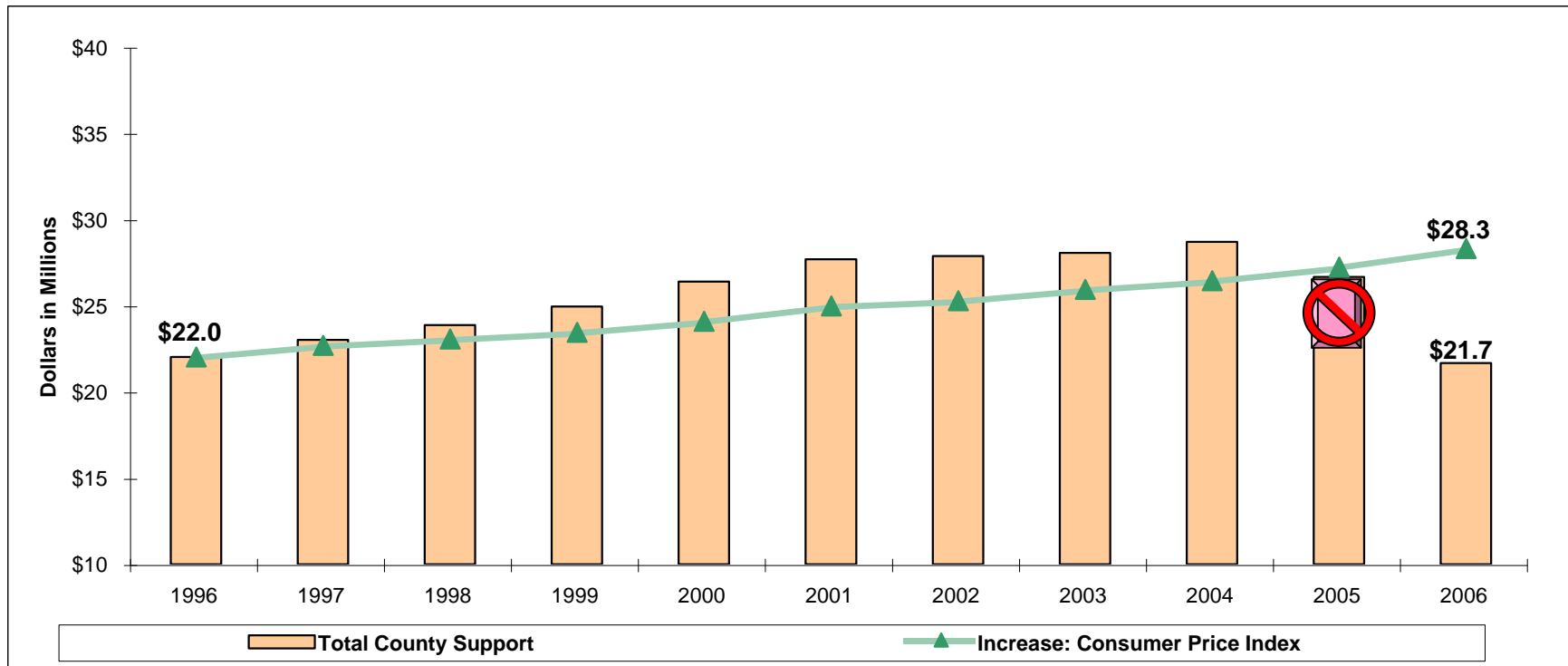


BUFFALO AND ERIE COUNTY PUBLIC LIBRARY

2006 Mid-year Budget Hearing

Charts, Graphs and Issues For 2007 and Beyond

B&ECPL OPERATING AND LIBRARY MATERIAL BUDGETS 1996 - 2006



	1996 Adopted	1997 Adopted	1998 Adopted	1999 Adopted	2000 Adopted	2001 Adopted	2002 Adopted	2003 Adopted	2004 Adopted	2005 Adopted	2006 Budget
Erie County Capital For Library Materials	-	-	-	-	-	4,717,516	4,906,217	5,000,000	4,500,000	5,000,000	-
Property Tax for Library Purposes	22,028,963	23,018,144	23,866,460	24,953,953	26,393,455	22,969,980	22,969,980	23,067,481	24,197,118	21,671,833	21,671,833
Total County Support	22,028,963	23,018,144	23,866,460	24,953,953	26,393,455	27,687,496	27,876,197	28,067,481	28,697,118	26,671,833	21,671,833



County funding for Library Materials included in Erie County's 2005 Adopted Budget was not provided to the Library. As this allocation was within the COUNTY Capital Budget, NOT the Library Fund, the allocation was not covered by the Library Protection Act. This resulted in an additional \$5 million gap in 2005 on top of the \$2.5 million reduction in the Library Tax that was part of the County's Adopted 2005 Budget.

Change in County Support From 2004 to 2006: (\$7,025,285) -24.5%
Change in County Support From 2000 to 2006: (\$4,721,622) -17.9%

New York State Aid	1,980,495	1,980,495	1,980,495	2,141,072	2,141,072	2,139,572	2,099,201	2,099,201	2,099,201	2,099,228	2,138,572
Use of Fund Balance	-	413,983	710,763	785,046	419,112	400,000	445,414	550,000	550,000	930,381	550,000
Fees, Fines, Other Revenue	784,709	788,537	854,813	982,708	993,058	985,329	1,047,757	1,546,127	1,635,121	1,369,701	942,724
Total Other Revenue	2,765,204	3,183,015	3,546,071	3,908,826	3,553,242	3,524,901	3,592,372	4,195,328	4,284,322	4,399,310	3,631,296

COMBINED OPERATING AND LIBRARY MATERIALS SUPPORT	24,794,167	26,201,159	27,412,531	28,862,779	29,946,697	31,212,397	31,468,569	32,262,809	32,981,440	31,071,143	25,303,129
---	-------------------	-------------------	-------------------	-------------------	-------------------	-------------------	-------------------	-------------------	-------------------	-------------------	-------------------

Library Materials Expenditure History

Library Operating and County Capital Materials Expenditures

Budget Year	LIBRARY MATERIALS				TOTAL OPERATING INCL MATERIALS		
	Operating	County Capital	Combined	% of Operating Budget	Operating	County Capital - Lib Materials	Combined
1996 Actual	\$2,737,016	\$0.00	\$2,737,016	11.3%	\$24,119,532	\$0.00	\$24,119,532
1997 Actual	3,321,189	0	3,321,189	13.2%	25,080,881	0	\$25,080,881
1998 Actual	3,868,976	0	3,868,976	14.2%	27,278,178	0	\$27,278,178
1999 Actual	3,678,133	0	3,678,133	13.3%	27,710,803	0	\$27,710,803
2000 Actual	4,018,068	0	4,018,068	13.9%	28,920,576	0	\$28,920,576
2001 Actual	693,796	4,006,919	4,700,715	14.9%	27,502,525	4,006,919	\$31,509,444
2002 Actual	1,829	4,920,024	4,921,853	15.5%	26,802,478	4,920,024	\$31,722,502
2003 Actual	(3,183)	4,931,867	4,928,684	15.1%	27,699,921	4,931,867	\$32,631,787
2004 Actual	451,161	4,030,470	4,481,632	14.2%	27,528,722	4,030,470	\$31,559,192
2005 Actual (pre audit)	656,705	1,234,902	1,891,607	7.0%	25,631,917	1,234,902	\$26,866,819
2006 Adopted Budget	1,994,504	0	1,994,504	7.9%	25,303,129	0	\$25,303,129
Approved Change (transfer)	23,497	0	23,497		0	0	\$0
Minor Expense/Revenue	0	0	0		4,063	0	\$4,063
Reappropriated 2005 Balance	555,485	0	555,485		555,485	0	\$555,485
Revised Balance	\$2,573,486	\$0	\$2,573,486	10.0%	\$25,862,677	\$0	\$25,862,677

Notes:

1) Expenditures include those supported by prior year capital budgets and operating fund encumbrances.

2) Anticipating difficult times ahead, the Library gradually decreased ordering of new books and other library material as much as possible in the last half of 2004 to increase the amount of 2004 capital funding remaining at the end of the year in the hopes of providing at least minimal service into 2005 (including renewing print and online database subscriptions, many of which occur early in the year). Even with these steps, the Library had to scale back regular materials purchasing to the bare minimum, resulting in the lay-off of 10 processing department staff in January 2005. The continued delay in funding forced the Library to lay-off another eight full-time personnel as the 2004 balances were exhausted, and their workload was eliminated.

As the \$5 million in the Erie County 2005 Capital Budget was not provided, the Library projected that by the end of summer it would have no funds left for materials purchases for the remainder of 2005 (even to renew a magazine subscription). This forced the Library to implement even more extensive cuts than already experienced. At its August 4th meeting, the Library Board of Trustees approved a 20% reduction in fourth quarter operations for all libraries. These cuts carved out funding for up to \$1 million in materials purchases for the remainder of the year in order for the Library to continue meeting its mission.

3) To the extent that unemployment, personal and other transitions costs related to the Library's downsizing remain below budget, savings will be transferred to help re-fund the Library Materials Budget (The 2005 Adopted budget was \$5.2 million, however \$5.0 million in County Capital funding was never delivered). The Current 2006 budget, \$2.6 million, is one half that level.

BUFFALO AND ERIE COUNTY PUBLIC LIBRARY

Then and Now

While library funding has been reduced to the level of a decade ago, the cost of providing services continues to grow:

<i>Description</i>	<i>Cost 1996</i>	<i>Cost 2006</i>	<i>Change</i>	
			<i>Amount</i>	<i>Percent</i>
<i>Sample of Library Materials (list price):</i>				
Guinness Book of World Records	\$6.99	\$7.50	\$0.51	7%
Old Farmer's Almanac	\$3.95	\$5.99	\$2.04	52%
Physician's Desk Reference (PDR)	\$49.00	\$94.95	\$45.95	94%
Windows for Dummies	\$19.99	\$21.99	\$2.00	10%
Betty Crocker's Cookbook	\$25.00	\$29.95	\$4.95	20%
Chilton's (any automobile)	\$30.95	\$44.95	\$14.00	45%
Popular Mechanics	\$2.95	\$3.99	\$1.04	35%
Newsweek (per issue)	\$2.95	\$3.95	\$1.00	34%
Better Homes & Gardens	\$1.99	\$3.49	\$1.50	75%
John Grisham (any 1996 copyright:2005 copyright)	\$26.95	\$27.95	\$1.00	4%
Sue Grafton (any 1996 copyright:2005 copyright)	\$25.00	\$26.95	\$1.95	8%
<i>Regular Pension and Life Insurance Percent:</i>				
Retirement - Tier 1 - Percent of Salaries/wages	3.6%	13.2%	9.6%	267%
Retirement - Tier 3 & 4 - Percent of Salaries/wages	2.5%	9.7%	7.2%	288%
<i>Employer Cost of Health Insurance:</i>				
Librarian Family Coverage (1996 Composite rate, 2006 Core Plan)	\$4,139	\$9,822	\$5,682	137%
Note: Consumer Prices increased approximately 30% over this period.				

BUFFALO & ERIE COUNTY PUBLIC LIBRARY

IMPACT OF 2005-2006 BUDGET REDUCTIONS IN WEEKLY HOURS OF SERVICE

2006 SYSTEM FUNDED SUMMARY

Library System	Number of B&ECPL Funded Outlets		Cumulative Number of Open Hours				2006 Change vs 2004		NYS Chartered Population	Ratio - 2006 Open Hours Per 1,000 Pop.
	2004 & 2005	2006	NYS Min	Winter 2004	Winter 2005	Winter 2006	Hours	Percent		
						B&ECPL Funded				B&ECPL Funded
COUNTY-WIDE / BUFFALO	1	1								
B&ECPL Central Library	General Building		60	63.0	63.0	63.0	0.00	0%	950,265	0.07
B&ECPL Central Library	Popular Materials			63.0	63.0	63.0	0.00	0%		
B&ECPL Central Library	Childrens Room			63.0	54.0	46.0	(17.00)	-27%		
B&ECPL Central Library	Grosvenor Room			63.0	54.0	46.0	(17.00)	-27%		
B&ECPL Central Library	Business, Sci. & Tech.			63.0	63.0	46.0	(17.00)	-27%		
B&ECPL Buffalo Branches	15	8	60	574.0	446.0	248.0	(326.00)	-57%	292,648	0.85
									Ratio Including Central	1.06
CONTRACTING LIBRARIES										
Ewell Free Library (Alden)	1	1	25	30.0	30.0	18.0	(12.00)	-40%	10,470	1.72
Town of Amherst	4	3	60	214.0	168.0	135.0	(79.00)	-37%	116,510	1.16
Angola Public	1	1	20	35.0	33.0	18.0	(17.00)	-49%	2,266	7.94
Town of Aurora	2	1	35	57.0	51.0	35.0	(22.00)	-39%	13,996	2.50
Boston Free	1	1	35	35.0	35.0	20.0	(15.00)	-43%	7,897	2.53
Town of Cheektowaga	4	2	55	178.0	125.0	95.0	(83.00)	-47%	94,019	1.01
Town of Clarence	1	1	55	55.0	55.0	55.0	0.00	0%	26,123	2.11
Town of Collins	1	1	35	35.0	35.0	20.0	(15.00)	-43%	8,307	2.41
Town of Concord	1	1	35	35.0	35.0	25.0	(10.00)	-29%	8,526	2.93
Town of Eden	1	1	35	35.0	35.0	25.0	(10.00)	-29%	8,076	3.10
Town of Elma	1	1	35	47.0	43.0	28.0	(19.00)	-40%	11,304	2.48
Town of Grand Island	1	1	40	49.0	40.0	40.0	(9.00)	-18%	18,621	2.15
Town of Hamburg	3	2	55	132.0	99.0	76.0	(56.00)	-42%	56,259	1.35
City of Lackawanna	1	1	40	44.0	44.0	32.0	(12.00)	-27%	19,064	1.68
Town of Lancaster	2	1	55	95.0	59.0	55.0	(40.00)	-42%	39,019	1.41
Marilla Free Library	1	1	35	35.0	35.0	20.0	(15.00)	-43%	5,709	3.50
Town of Newstead	1	1	35	35.0	35.0	28.0	(7.00)	-20%	8,404	3.33
Town of North Collins	1	1	25	30.0	25.0	18.0	(12.00)	-40%	3,376	5.33
Town of Orchard Park	1	1	55	56.0	56.0	55.0	(1.00)	-2%	27,637	1.99
City of Tonawanda	1	1	40	46.5	40.0	40.0	(6.50)	-14%	16,136	2.48
Town of Tonawanda	5	2	55	212.0	152.0	95.0	(117.00)	-55%	78,155	1.22
Town of West Seneca	1	1	55	57.0	55.0	55.0	(2.00)	-4%	45,920	1.20
Subtotal Contract Libraries	36	27		1547.5	1285.0	988.0	(559.50)	-36%	625,794	1.58
SYSTEM TOTALS	52	36	120.0	2,184.5	1,794.0	1,299.0	(885.5)	-41%	950,265	1.37

Notes: 2006 weekly open hours and number of outlets listed are those that are funded by the system allocation. Many libraries are actively fundraising to increase the number of weekly open hours above the 2006 system funded levels. Hours listed in **RED** in the 2006 column are below New York State Minimum Standard, making fundraising efforts crucial.

BUFFALO & ERIE COUNTY PUBLIC LIBRARY
IMPACT OF 2005 AND 2006 BUDGET REDUCTIONS ON HOURS OF SERVICE
SYSTEM SUMMARY INCLUDING HOURS SUPPORTED BY FUNDRAISING/GRANTS TO DATE

Library System	Number of B&ECPL Funded Outlets		Cumulative Number of Open Hours			Change vs 2004		NYS Chartered Population	Ratio - 2006 Open Hours Per 1,000 Pop.
	2004 & 2005	2006	Winter 2004	Winter 2005	Winter 2006	Hours	Percent		
COUNTY-WIDE / BUFFALO	1	1							
B&ECPL Central Library	General Building		63.0	63.0	63.0	0.00	0%	950,265	0.07
B&ECPL Central Library	Humanities & Social Sciences		63.0	63.0	63.0	0.00	0%		
B&ECPL Central Library	Business, Science & Tech		63.0	63.0	56.0	(7.00)	-11%		
B&ECPL Central Library	Childrens Room		63.0	54.0	46.0	(17.00)	-27%		
B&ECPL Central Library	Grosvenor Room		63.0	54.0	56.0	(7.00)	-11%		
B&ECPL Buffalo Branches	15	8	574.0	446.0	248.0	(326.00)	-57%	292,648	0.85
								Ratio Including Central	1.06

CONTRACTING LIBRARIES									
Ewell Free Library (Alden)	1	1	30.0	30.0	27.0	(3.00)	-10%	10,470	2.58
Town of Amherst	4	3	214.0	168.0	190.5	(23.50)	-11%	116,510	1.64
Angola Public	1	1	35.0	33.0	33.0	(2.00)	-6%	2,266	14.56
Town of Aurora	2	1	57.0	51.0	37.0	(20.00)	-35%	13,996	2.64
Boston Free	1	1	35.0	35.0	30.0	(5.00)	-14%	7,897	3.80
Town of Cheektowaga	4	2	178.0	125.0	96.0	(82.00)	-46%	94,019	1.02
Town of Clarence	1	1	55.0	55.0	55.0	0.00	0%	26,123	2.11
Town of Collins	1	1	35.0	35.0	30.0	(5.00)	-14%	8,307	3.61
Town of Concord	1	1	35.0	35.0	32.0	(3.00)	-9%	8,526	3.75
Town of Eden	1	1	35.0	35.0	30.0	(5.00)	-14%	8,076	3.71
Town of Elma	1	1	47.0	43.0	35.0	(12.00)	-26%	11,304	3.10
Town of Grand Island	1	1	49.0	40.0	40.0	(9.00)	-18%	18,621	2.15
Town of Hamburg	3	2	132.0	99.0	76.0	(56.00)	-42%	56,259	1.35
City of Lackawanna	1	1	44.0	44.0	32.0	(12.00)	-27%	19,064	1.68
Town of Lancaster	2	1	95.0	59.0	55.0	(40.00)	-42%	39,019	1.41
Marilla Free Library	1	1	35.0	35.0	35.0	0.00	0%	5,709	6.13
Town of Newstead	1	1	35.0	35.0	35.0	0.00	0%	8,404	4.16
Town of North Collins	1	1	30.0	25.0	22.0	(8.00)	-27%	3,376	6.52
Town of Orchard Park	1	1	56.0	56.0	56.0	0.00	0%	27,637	2.03
City of Tonawanda	1	1	46.5	40.0	34.0	(12.50)	-27%	16,136	2.11
Town of Tonawanda	5	2	212.0	152.0	95.0	(117.00)	-55%	78,155	1.22
Town of West Seneca	1	1	57.0	55.0	55.0	(2.00)	-4%	45,920	1.20
Subtotal Contract Libraries	36	27	1547.5	1285.0	1130.5	(417.00)	-27%	625,794	1.81

SYSTEM TOTALS **52** **36** **2,184.5** **1,794.0** **1,441.5** **(743.0)** **-34%** **950,265** **1.52**

Notes: Many libraries are actively fundraising to increase the number of weekly open hours above the 2006 system funded levels. Hours listed in **RED** in the 2006 column as of this date are below New York State Minimum Standard, making fundraising efforts crucial. **However, many municipalities providing supplemental funding in 2006 have indicated they can not afford to continue this funding level in the future.**

BUFFALO AND ERIE COUNTY PUBLIC LIBRARY
Budget Consumption as of 05/31/2006, Fund Group: Library 820

41.4% of Fiscal Year						% of Current Budget	
Commitment Item	Current Budget	Commitment	Actuals	Parked Actual	Consumed Budget	Actuals	Consumed Budget
400020 Library Real PropTax	21,671,833.00-		21,671,832.98-		21,671,832.98-	100.0%	100.0%
402190 Appropriated Fund Balance	1,105,485.00-					0.0%	0.0%
408140 SA-Lib Incl Incent	1,848,499.00-					0.0%	0.0%
408150 State Aid To Member Libraries	290,073.00-					0.0%	0.0%
419000 Library Charges - Fines	328,289.00-		143,461.57-		143,461.57-	43.7%	43.7%
419010 Refunds From Contract Libraries	229,509.00-		8,393.07-		8,393.07-	3.7%	3.7%
419020 Inter Lib Shipping	2,100.00-					0.0%	0.0%
420510 Rent Of Real Property - Auditorium	5,000.00-		2,682.50-		2,682.50-	53.7%	53.7%
420530 Comm - Tel Booth Food Svs	14,500.00-		6,724.17-		6,724.17-	46.4%	46.4%
422000 Copies	22,830.00-		14,710.89-		14,710.89-	64.4%	64.4%
423000 Refunds Of Prior Years Expenses	10,000.00-		7,108.39-		7,108.39-	71.1%	71.1%
445030 Int & Earn - Gen Inv	15,000.00-		25,241.86-		25,241.86-	168.3%	168.3%
466000 Miscellaneous Receipts	4,063.00-		776.94-		776.94-	19.1%	19.1%
466010 NSF Check Fees	15.00-		15.00-		15.00-	100.0%	100.0%
466020 Minor Sale - Other	23,000.00-		2,234.66-		2,234.66-	9.7%	9.7%
466030 Book Bags	1,000.00-		371.90-		371.90-	37.2%	37.2%
466040 Printing	10,828.00-		7,263.37-		7,263.37-	67.1%	67.1%
466170 Ref Cont Lib Retire	280,653.00-					0.0%	0.0%
467000 Miscellaneous Departmental Income			2,103.09-		2,103.09-		
499100 Acc Inv Int Rev Gen			20.63		20.63		
* Revenue	25,862,677.00-		21,892,899.76-		21,892,899.76-	84.7%	84.7%
500000 Full Time - Salaries	7,204,628.00		2,889,560.21		2,889,560.21	40.1%	40.1%
500010 Part Time - Wages	1,838,660.00		752,572.51		752,572.51	40.9%	40.9%
500020 Regular PT - Wages	522,657.00		312,213.57		312,213.57	59.7%	59.7%
500030 Seasonal Emp. Wages	37,771.00		20,456.15		20,456.15	54.2%	54.2%
500300 Shift Differential	15,684.00		5,874.13		5,874.13	37.5%	37.5%
500330 Holiday Worked	23,682.00		5,318.49		5,318.49	22.5%	22.5%
500350 Other Employee Payments	12,330.00		8,710.00		8,710.00	70.6%	70.6%
501000 Overtime	132,044.00		36,354.23		36,354.23	27.5%	27.5%
502010 Employer FICA	633,173.00		250,115.69		250,115.69	39.5%	39.5%
502020 Employer FICA - Medicare	148,081.00		58,494.96		58,494.96	39.5%	39.5%
502030 Employee Health Insurance	1,730,864.00		645,283.65		645,283.65	37.3%	37.3%
502040 Dental Plan	120,197.00		42,138.75		42,138.75	35.1%	35.1%
502050 Worker's Compensation	30,371.00		63,045.43		63,045.43	207.6%	207.6%
502060 Unemployment Insurance	1,230,277.00		151,066.97		151,066.97	12.3%	12.3%
502070 Hospital & Medical - Retirees'	788,950.00		362,070.72		362,070.72	45.9%	45.9%

BUFFALO AND ERIE COUNTY PUBLIC LIBRARY
Budget Consumption as of 05/31/2006, Fund Group: Library 820

Commitment Item	41.4% of Fiscal Year				% of Current Budget		
	Current Budget	Commitment	Actuals	Parked Actual	Consumed Budget	Actuals	Consumed Budget
502080 Health Insurance Waiver - Family	41,514.00					0.0%	0.0%
502090 Health Insurance Waiver			11,300.00		11,300.00		
502100 Retirement	1,677,652.00		779,697.70		779,697.70	46.5%	46.5%
502110 Flexible Benefit Spending Account	1,754.00					0.0%	0.0%
504990 Reductions Per Srv	425,000.00					0.0%	0.0%
505000 Office Supplies	88,550.00	4,619.57	19,234.99		23,854.56	21.7%	26.9%
505200 Clothing Supplies	2,325.00		675.75		675.75	29.1%	29.1%
505600 Auto Tr & Hvy Eq Sup	3,950.00	41.21	2,044.84		2,086.05	51.8%	52.8%
505800 Medical & Health Supplies	2,950.00					0.0%	0.0%
506200 Maintenance & Repair	167,240.60	52,821.18	19,348.33		72,169.51	11.6%	43.2%
506400 Highway Supplies (salt)	3,000.00		438.56		438.56	14.6%	14.6%
510000 Local Mileage Reimbursement	3,500.00		2,224.67		2,224.67	63.6%	63.6%
510100 Out Of Area Travel	34,525.00		4,812.92		4,812.92	13.9%	13.9%
510200 Training And Education	25,318.00		4,328.00		4,328.00	17.1%	17.1%
515000 Utility Charges	119,578.00		57,275.45		57,275.45	47.9%	47.9%
516010 Cnt Pmts-Non Pro Pur	3,138,031.00	631,945.75	2,139,621.00		2,771,566.75	68.2%	88.3%
516020 Pro Ser Cnt And Fees	866,738.10	549,508.34	188,516.95		738,025.29	21.8%	85.1%
516030 Maintenance Contracts	212,013.48	109,253.45	57,933.59		167,187.04	27.3%	78.9%
530000 Other Expenses	566,504.00	5,683.00	10,773.76		16,456.76	1.9%	2.9%
545000 Rental Charges	1,734.00	1,210.00	476.00		1,686.00	27.5%	97.2%
555050 Insurance Premiums	20,000.00					0.0%	0.0%
561410 Lab & Technical Equipment	145,095.54	41,372.84	115.80		41,488.64	0.1%	28.6%
561450 Library Books & Media	2,573,486.00	5,396.00	914,290.61		919,686.61	35.5%	35.7%
570000 Interfund Transfers Subsidy	235,492.00					0.0%	0.0%
575040 Interfund Expense-Utility Fund	1,381,371.00		461,179.37		461,179.37	33.4%	33.4%
942000 ID Library Services	298,940.00					0.0%	0.0%
980000 ID DISS Services	215,963.00		81,796.02		81,796.02	37.9%	37.9%
* Expense	26,123,713.72	1,401,851.34	10,359,359.77		11,761,211.11	39.7%	45.0%
Less Prior Year Encumbrances	261,036.72						
Net 2006 Expense Budget	25,862,677.00						

NOTES:

- 1 Any balances in these accounts are recommended for transfer to offset transition costs and to re-fund Library Materials.
- 2 Includes \$423,526 set aside for asset disposition and/or other downsizing implementation costs. Any balance will help re-fund library materials.
- 3 To the extent that unemployment, personal and other transitions costs related to the Library's downsizing remain below budget, savings will be transferred to help re-fund the Library Materials Budget (The 2005 Adopted budget was \$5.2 million, however \$5.0 million in County Capital funding was never delivered). Current 2006 budget, \$2.6 million, is one half that level.

BUFFALO AND ERIE COUNTY PUBLIC LIBRARY 2007 AND BEYOND

LOOK FORWARD, NOT BACK

Strengthen and Improve Libraries Remaining Open

Many of the Libraries Remaining Open After 2005's Downsizing are Operating with Fewer Open Hours Per Week and/or with Reduced Staffing, Programming and Other Services. All Libraries Have a Drastically Reduced Budget for Library Books and Other Materials. Should Additional Resources Be Generated They Will be Applied to Strengthen and Improve Services at These Libraries

Improve Patron Services and Library Operating Efficiencies

Continue to Explore and Implement Service Delivery Model Changes

Continue to Evaluate Restructuring Opportunities Presented as Positions Become Vacant
Collaborate with Staff to Further Streamline and Improve Work Processes and Techniques

Continue to Explore and Implement Cost-Effective Technology

Automated Public Access PC Reservations and Printing
E-Commerce - Online Fine/Fee Payment
Downloadable Audio Books - (24/7 Access, Never Late, Never Lost)
Online Technology Training

Rebuild Library Materials Budget to Ensure a Broad Range of Materials is Available for the Public

Restoring the flow of new books and other library materials from the present reduced levels is critically needed to properly serve the public AND help offset the fact that they will be provided through a reduced number of library facilities, many of which are funded for fewer open hours than before the budget crisis.

Seek to **Maintain/Improve County Funding to AVOID a 25% REDUCTION IN STATE AID IN 2008**

Address Mandated NYS Minimum Wage \$0.40/hr Increase's Impact on PT Page/Sr. Page Cost

Work with County to Address/Mitigate Active and Retiree Health Care Cost Increases